

## **Marc A. L. Shelton, Ed.D.**

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[COE Website](#)

### ***Curriculum Vita***

***May 2024***

#### **Education**

<b>Doctor of Education</b>	University of South Dakota, Vermillion	May 1993
<b>M.A. in Ed Administration</b>	University of South Dakota, Vermillion	Dec. 1991
<b>Administrative Credential</b>	California State University, Stanislaus	May 1989
<b>Clear Teaching Credential</b>	University of California, Irvine	Dec. 1983
<b>B.S. in Education</b>	University of South Dakota, Vermillion	July 1980

#### **Employment**

<b><i>George Fox University</i></b>	Newberg, Oregon	2000-Present
Professor of Education, Dean, College of Education		2017-Present
• Co-chair, School of Education		2016-2017
• Director, Master of Education Program		2003-2006
• Director, Administrative Licensure Program		2000-03/2009-2016
• Faculty Sabbatical		January-June 2014
• Taught EDFL-ADMN courses in Administrative Licensure		2000-2023
<b><i>Educational Administrator</i></b>		
Newberg High School, OR	Newberg School District 29Jt	1993-2000
<b><i>Edd Graduate Assistant</i></b>		
South Dakota LEAD Project	University of South Dakota Vermillion, South Dakota	1991-1993
Association Evaluation of Schools	NCA - Midwest Regional Office Vermillion, South Dakota	1991-1993
<b><i>Business &amp; Industry – Property Manager</i></b>		
Western National Properties	The Irvine Company, CA	1989-1991
<b><i>7-12 Social Studies/Language Arts Teacher/District Office Intern</i></b>		
Temecula Middle School, CA	Temecula Unified School District	1988-1989
Liberty/Tokay High School, CA	Lodi Unified School District	1983-1988

## **Professional Publications, Presentations, Grants, & Committees**

### ***Publications – focus topics: teacher leadership, collaboration & leader preparation***

- Wells, C., Shelton, M., & Marshall, R. (2013). *Developing a national perspective: Educational leadership conceptualizing teacher leadership programs*. [NCPEA National Policy Brief]. Ypsilanti, MI: National Council of Professors of Educational Administration (NCPEA) Press – Eastern Michigan University.
- Wells, C., Shelton, M., & Marshall, R. (2012). *Developing a national perspective: Educational leadership conceptualizing teacher leadership programs*. [National Position Paper]. Ypsilanti, MI: National Council of Professors of Educational Administration (NCPEA) Publications – Eastern Michigan University.
- Shelton, M. (2012). Discernment. In A. L. Dee & G. C. Tiffin (Eds.). *Faithful education: Themes and values for teaching, learning, and leading*. Eugene, OR: Wipf and Stock Publishers, PICKWICK Publications.
- Badley, K., & Shelton, M. (2011). *Assessing scholarship in the school: High expectations and high commitment*. [White Paper]. Newberg, OR: George Fox University – School of Education.
- Shelton, M., Weitzel, B., Sherman, K., & McMahan, L. (2011). *A decade of work: Shaping instructional leadership for equity*. [Executive Summary]. Portland, OR: Education Northwest – Oregon Leadership Network (OLN) and Wallace Foundation.
- Shelton, M., Weitzel, B., Sherman, K., & McMahan, L. (2010). *A decade of work: Data from shaping instructional leadership for equity*. [White Paper]. Portland, OR: Education Northwest – Oregon Leadership Network (OLN) and Wallace Foundation.
- Carr, C., Shelton, M., Aguilera, D., McCullum, P., Weitzel, B., & Plinski, C. (2009). *The measure of student proficiency and cultural competence in Oregon leadership preparation programs*. [White Paper]. Salem, OR: Oregon Department of Education – Oregon Leadership Network (OLN) and Wallace Foundation.
- Carr, C., Aguilera, D., Shelton, M., Flad, D., Howser, M., & Cathers, S. (2009). *The landscape of leader preparation, evaluation, and development in Oregon's schools*. [White Paper]. Salem, OR: Oregon Department of Education – Oregon Leadership Network (OLN) and Wallace Foundation.
- Shelton, M., Birky, V. D., & Headley, W. S. (2008). Encouraging teacher leaders. In W. K. Hoy & M. DiPaola (Eds.), *Improving schools: Studies in leadership and culture: Vol. 7. Research and theory in educational leadership* (7<sup>th</sup> ed., pp. 169-191). Charlotte, N.C. Information Age.
- Shelton, M., Cathers, S., Myton, D., & Johnson, L. (2008). The evolution of ORPEA: Collaborating to prepare high quality leaders. *Educational Leadership Review*, 9, 28-36. – 24% acceptance rate from Winter 2004 – Summer 2007.
- Birky, V. D., Shelton, M., & Headley, W. S. (2006). An administrator's challenge: Encouraging teachers to be leaders. *NASSP Bulletin*, 90, 87-101.
- Shelton, M., Cathers, S., & Tew, L. (2006). Higher education and school district partnerships: Creating a best practice environment for field experience. In F. L. Dembowski, & L.K. LeMasters (Eds.). *2006 NCPEA Yearbook: Unbridled Spirit – Best Practices in Educational Administration* (pp. 157-164). Lancaster, PA: DEStech Publications, Inc.

Headley, W. S., Shelton, M., & Birky, G. (2004). *Site councils in Oregon high schools 2004 council chairs' views: A preliminary report*. White Paper presented to the Oregon Department of Education – State Action for Educational Leadership Project (SAELP).

Shelton, Marc A. L. (1993). An analysis of readiness and willingness of high school teachers to accept leadership roles. *Dissertation Abstracts International*, 54, 05A. (UMI No. 9322977)

### ***International, National & State Conference Presentations***

Keynote presenter “Inspiring Leadership for Innovation in Education” at the 77<sup>th</sup> Annual International Council of Professors of Educational Leadership, Orlando, FL – July 26, 2023.

Testimony to the Oregon Senate Committee on Education, Public Hearing on SB 275, Salem, OR – February 15, 2023.

Invited presenter CEEDAR Center Cross-State Convenings, (various U.S. cities) – June 2014-May 2019.

Invited presenter in China with GFU partner universities for MAT 3+1+1 and MAT International programs, (various cities in Guangdong, Hubei, Hunan, Sichuan provinces and Beijing, Chongqing, Shanghai municipalities) – October 2011-May 2019.

“Collaborating to Prepare Effective and Inclusive Principals for Each Student and School.” ODE/COSA Special Education Fall Conference, Eugene, OR – October 4, 2019.

“ICPEL State Affiliates: Collaborating to Prepare Effective and Inclusive Principals for Each School.” 73<sup>rd</sup> Annual International Council of Professors of Educational Leadership, Aliso Viejo, CA – July 16, 2019.

“Inclusive Principal Leadership.” Webinar, CEEDAR Center & CCSSO’s National Collaborative on Inclusive Principal Leadership (NCIPL) TAG – January 23, 2019.

“The State of USA School Finance Texts: A 50-state Resource Initiative.” 15<sup>th</sup> Education Research Symposium, Merton College, Oxford, England – March 21-23, 2018.

“Preparing Principals to Meet the Needs of Each Student.” Webinar, CEEDAR Center <http://cedar.education.ufl.edu/portfolio/preparing-principals-to-meet-the-needs-of-all-students/> – January 25, 2017.

“Leaders for All Learners: Reforming Leadership Preparation in Oregon.” TED/CEC 2016, Lexington, KY – November 9, 2016.

“Preparing Administrators for Technology Rich Schools.” 70<sup>th</sup> Annual National Council of Professors of Educational Administration, Detroit, MI – August 1, 2016.

“Preparing Administrators for Technology Rich Schools.” 12<sup>th</sup> Biennial Conference of the International Christian Community for Teacher Education (ICCTE) at Trinity Christian College in Palos Heights, IL – May 24, 2016.

Invited presenter AACTE Leadership Academy, Indianapolis, IN – August 20-21, 2015

“Collaborating to Prepare Each Leader for Each School.” Eighteenth Annual Oregon Association of Teacher Educators (ORATE) Conference, Portland, OR – March 6, 2015.

“The State of NCPEA: Convening Presidential Remarks.” 68<sup>th</sup> Annual National Council of Professors of Educational Administration, Camarillo, CA – August 6, 2014.

“Teacher Leadership in EDAD: The National Perspective.” 67<sup>th</sup> Annual National Council of Professors of Educational Administration, Newark, NJ – August 8, 2013.

“Teacher Leadership: Implications for Leadership Programs.” 66<sup>th</sup> Annual National Council of Professors of Educational Administration, Kansas City, MO – August 8, 2012.

“Assessing Scholarship in the GFU SOE: Integrating Faith in Sharing Our Learning.” 10<sup>th</sup> Biennial Symposium of the International Community of Christian Teacher Educators (ICCTE) at Asuza Pacific University in Asuza, CA – May 24, 2012.

- “New Professor Workshop.” 65<sup>th</sup> Annual National Council of Professors of Educational Administration, Portland, OR. – August 3, 2011.
- “A Decade of Work: Shaping Leadership for Equity in Oregon’s Schools.” 64<sup>th</sup> Annual National Council of Professors of Educational Administration, Washington, D.C. – August 5, 2010.
- “A Decade of Work: Shaping Leadership for Equity in Oregon’s Schools.” Oregon Leadership Network Spring Institute, Eugene, OR – April 14, 2010.
- “The Measure of Student Proficiency and Cultural Competence in Oregon Leadership Preparation Programs.” Oregon Association of Latino Administrators (OALA) Conference, Portland, OR – February 6, 2010.
- Invited participant NCPEA webinar on National Board Certification of Principals. Hosted by the National Association of Secondary School Principals (NASSP), Dick Flanary, presenter – December 14, 2009.
- “The Measure of Student Proficiency and Cultural Competence in Oregon Leadership Preparation Programs.” Oregon Leadership Network Fall Institute, Portland, OR – December 2, 2009.
- “The Measure of Student Proficiency and Cultural Competence in Oregon Leadership Preparation Programs.” The Oregon Teacher Standards & Practices Commission (TSPC) commissioners’ meeting, Hood River, OR – November 5, 2009. Audio link retrieved 12/15/09 from, [http://www.tspc.state.or.us/meetings/NOV2009/audio/4\\_1.mp3](http://www.tspc.state.or.us/meetings/NOV2009/audio/4_1.mp3)
- “Assessing Leader Competence for Oregon’s Children.” 63<sup>rd</sup> Annual National Council of Professors of Educational Administration’s (NCPEA) Summer Conference, San Antonio, TX – August 6, 2009.
- “Educating the Whole Person in a Changing World: Alternative Pathways to Teaching for Learning.” Oregon Association of Teacher Education’s (ORATE) Twelfth Annual Conference. Portland, OR. – February 27, 2009.
- “Discernment in Decision Making: Including More Voices in the Principal’s Office.” 62<sup>nd</sup> Annual National Council of Professors of Educational Administration’s (NCPEA) Summer Conference, San Diego, CA – August 1, 2008.
- “Assessing the Preparation, Professional Development, and Evaluation of Principals.” 62<sup>nd</sup> Annual National Council of Professors of Educational Administration’s (NCPEA) Summer Conference, San Diego, CA – July 31, 2008.
- “Discernment in Decision Making: Implications for Leaders.” 8<sup>th</sup> Biennial Symposium of the International Community of Christian Teacher Educators (ICCTE) at Gordon College in Wenham, MA – May 29, 2008.
- “Navigating Policy through Collaboration, Not Competition.” 61<sup>st</sup> Annual National Council of Professors of Educational Administration’s (NCPEA) Summer Conference, Chicago, IL – August 3, 2007.
- “Encouraging Teachers to be Leaders.” 61<sup>st</sup> Annual National Council of Professors of Educational Administration’s (NCPEA) Summer Conference, Chicago, IL – August 2, 2007.
- “An Administrator’s Challenge: Encouraging Teachers to be Leaders.” & “A Networkshop on Administrator Licensure: Leading for Social Justice.” Annual Meeting, American Educational Research Association, Chicago, IL – April 10, 2007.

- “Preparing Teachers to Work in the State’s Highest Need Schools: A Statewide, Systemic Project.” 59<sup>th</sup> AACTE Annual Meeting & Exhibits, New York, NY – February 25, 2007.
- “An Administrator's Challenge: Encouraging Teachers to be Leaders.” 91<sup>st</sup> NASSP Annual Convention & Exposition, Las Vegas, NV – February 24, 2007.
- “An Administrator's Challenge: Encouraging Teachers to be Leaders.” Tenth Annual Oregon Association of Teacher Educators (ORATE) Conference, Portland, OR – February 23, 2007.
- “Higher Education and School District Partnerships: Creating a Best Practice Environment for Field Experience.” 60<sup>th</sup> Annual National Council of Professors of Educational Administration's (NCPEA) Summer Conference, Lexington, KY – August 2, 2006.
- “Challenging Current Leadership Roles in High Schools: Engaging Diverse Perspectives.” 59<sup>th</sup> Annual National Council of Professors of Educational Administration's (NCPEA) Summer Conference - The National Summit on the Preparation of School Leaders, Washington, DC – July 28, 2005.
- “A Partnership Model for Teaching & Learning: Preparing and Developing Highly Qualified Teachers.” 6<sup>th</sup> Biennial International Symposium of the Coalition of Christian Teacher Educators (CCTE) in Newberg, OR – May 27, 2004.
- “A Model of Support for Teaching & Learning: Preparing, Developing, and Supporting Highly Qualified Teachers.” 7<sup>th</sup> Annual Oregon Association of Teacher Educators (ORATE) Conference Teacher Educators Promoting Quality and Professionalism at the Sweetbriar Inn in Tualatin, OR – February 27, 2004.
- “Belief Informs Life – Or the most important thing to teach leaders!” 5<sup>th</sup> Biennial International Symposium of the Coalition of Christian Teacher Educators (CCTE) held at Calvin College, Grand Rapids, MI – May 23-25, 2002. Title: “What Does Life Teach Us About Learning?” Presented for Mark Ankeny.
- Conference participation at the “Good Teaching Matters: The Key Role of Teacher Quality in Closing the Academic Achievement Gap” Twelfth Education Trust National Conference held in Washington, DC – November 1-3, 2001.
- Conference participation at the Oregon Association of Teacher Educators (ORATE) Conference held in Eugene, OR – February 23, 2001.

### ***Grants & Gifts***

- Received \$900,000 grant from M.J. Murdock Charitable Trust including matching gift from the Ward Foundation to develop capacity in Christian school leadership and teacher/board development as part of the Christian School Educator Consortium of 23 schools in the Pacific Northwest, March 2022 to March 2025.
- Received \$134,625 gift from the Ward Foundation to implement Understanding by Design in the School of Education and across George Fox University – Preparing Teachers for P-12 and in Higher Education Using the UbD Framework – September 2018 to June 2021.
- Received \$50,000 grant from the CEEDAR Center 1.0 and 2.0 to partner with ORPEA, Western Oregon University, and Portland State University to provide teacher and leader preparation to support struggling students – June 2018 to June 2020.
- Received \$180,000 grant from Teaching Research Institute to partner with Scot Headley, Ginny Birky, Jim Worthington, Melanie Mock, Polly Peterson, and Marie Balance to provide professional development to high-need school district educators – Literacy Across the Secondary Curriculum – June 2010 to June 2012.
- Received \$15,000 grant from the Oregon Leadership Network and Wallace Foundation for the Oregon Professors of Educational Administration research project to provide an evaluation of the Oregon Leadership Network’s effectiveness and sustainability to the Wallace Foundation – November 2009 to June 2010.

Received \$12,000 grant from the Oregon Leadership Network and Wallace Foundation for the Oregon Professors of Educational Administration research project to investigate the alignment of the ISLLC, ELCC, and the new TSPC standards for leader preparation, the preparation programs' assessments' alignment, and the replication of a survey in 2002 by the Oregon University System – November 2008 to June 2009.

Received \$15,000 grant from the Oregon Leadership Network for the Oregon Professors of Educational Administration research project to investigate continuing administrator license preparation programs and district's administrator evaluation processes using the new TSPC standards. – November 2007 to June 2008.

Received three \$900 grants from the GFU Faculty Development Committee for researching teacher leadership, decision-making processes in all Oregon high school 21<sup>st</sup> Century School Councils, and collaborative book. – May 2004, May 2006, & May 2011.

Received Oregon Quality Assurance in Teaching Program to secure grant funding to use in university/high-need district partnerships to assist in preparing highly qualified teachers through the Initial Teaching License and the Continuing Teaching License and high-need endorsements, January 2003. Funded for three years for \$91,971 plus a one-year supplemental grant of \$39,500.

#### ***Educational Leadership State/National Committees***

Advisory Council of State Representatives to AACTE, Executive Committee, Western Region Representative, Academic Year 2022-23.

Oregon Association of Colleges for Teacher Education (OACTE), President 2021-2023.

External Reviewer for Promotion & Tenure Committee, Dr. David De Jong, Director of EDAD, University of South Dakota, September 20, 2020.

Elected to the National Council of Professors of Educational Administration (NCPEA) Executive Board for a 4-year term in 2011, served as president-elect in 2012-13, and as president in 2013-14. Served as past-president in 2014-15 and NCPEA 2011 Summer Conference lead planner/host at the Benson Hotel in Portland, OR.

Director of Finance, International Council of Professors of Educational Leadership (ICPEL), August 2015-Present. Appointed by the NCPEA Executive Board and Executive Director.

Organized publication series, *Taking the mystery out of each state school finance*. Ypsilanti, MI: National Council of Professors of Educational Administration (NCPEA) Press – Eastern Michigan University. (Responsible for Fifty-State Initiative of NCPEA). 2013-14.

Appointed 2008-09 Board of Program Reviewers, NCATE and the Educational Leadership Constituent Council (ELCC) as a Specialized Professional Association (SPA) for the current Council for the Accreditation of Educator Preparation (CAEP).

National Council for Accreditation of Teacher Education (NCATE) Program Lead Reviewer. Review administrative licensure program assignments, assessments, and data for the Educational Leadership Constituent Council (ELCC) specialized professional associations (SPA), now within CAEP, 2006-2016 (30 program reviews).

NCPEA Publication Committee member. Peer reviews for NCPEA juried publications in print and on the *NCPEA Connexions* online website <http://www.connexions.soe.vt.edu/>, 2006-2014. Reviewer for *Connexions*: Educational Leadership; Site-based Leadership; School Law; Educational Leadership Preparation domains (13 reviews). Reviewer for *ELR/Yearbook* (8 reviews).

Co-Coordinator for the Educational Management domain of the *NCPEA Connexions Project* <http://www.connexions.soe.vt.edu/Domain8.htm>

Treasurer, Oregon Professors of Educational Administration (ORPEA) – State Affiliate to the National Council of Professors of Educational Administration (NCPEA), 2008-Present.  
Served term as president 2006-07.

Planning Committee Chair/General Session Facilitator for the Sixth Biennial Symposium of the International Community of Christian Teacher Educators (ICCTE) – GFU, May 27-29, 2004.

### **Awards, Service Work, and Volunteerism**

<b>Chuck Achilles &amp; John Hoyle Service</b>	ICPEL Award	2024
<b>GFU Graduate Faculty Clerk</b>	Elected position	2014-2017
<b>Program Development China/S Korea</b>	Seoul/Chongqing/Chengdu	2011-2017
<b>Veritas School Board of Governors</b>	Member	2006-2009/2015-2017
<b>Faculty Development Committee</b>	Clerk, 2007-10	2000-2017
<b>Newberg City Council</b>	Appointed/Elected	2007-2012
<b>NCPEA Executive Board</b>	President 2013-14	2011-2015
<b>School of Education Faculty Meeting</b>	Clerk	2002/2003-2004/2005-2012/2014
<b>Commission on Children &amp; Families</b>	Member	2008-2013
<b>GFU Employee Council</b>	Faculty Member	2009-2011
<b>COSA Licensure Committee</b>	Higher Ed. Representative	2000-2010
<b>GFU Faculty Council</b>	Clerk, 2005-06; 2009-10	2004-2006/2008-2010
<b>Newberg Friends Choir &amp; Quartet</b>	Member	1994-Present
<b>Newberg Friends Church Elders</b>	Clerk, 2006-07	2004-2007
<b>SOE Consortium</b>	Faculty Rep	2002-2006
<b>Newberg Kiwanis International</b>	Board Member, 2002-04	2000-2006
<b>Newberg SD Mock Hearings</b>	Judge	1999-2007
<b>CPRD - Junior Tiger Basketball</b>	Head Coach	1994-2006
<b>Yamhill-Carlton SD Strategic Planning</b>	In-service Consultant	2004-2005
<b>Newberg HS Senior Projects</b>	Scoring Panelist	2003-2004
<b>Salem Region 3 Youth Council</b>	Member	1999-2004
<b>Newberg Business/School Partnership</b>	Chair, 1998-2000	1993-2000
<b>NFC Stewardship Committee</b>	Co-Clerk, 1998/99	1995-1999
<b>Newberg Safe Schools Task Force</b>	Co-Chair	1994-1999
<b>Ethics in the Workplace Symposium</b>	Newberg Area Chamber	1993-1999
<b>Linfield College Education Consortium</b>	Chair, 1997	1994-1997
<b>COSA HS/College Relations Committee</b>	Member	1994-1997
<b>Bear Creek Boys Ranch Foundation, CA</b>	Lodi School District Liaison	1984-1989

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