Focus on the future

STRATEGI /ISION	C	EXECUTIVE CHAMPIONS	STRATEGIC GOALS
	Foster Faith, Purpose, and Connection Through the 'Be Known' Promise	Brad Lau, Mary Peterson, Arminda Lathrop & Lindsay Knox	 A. Develop disciple-mentors among the staff and faculty of the university B. Deepen student experiences with Jesus Christ and his church C. Expand co-curricular and extracurricular programs to facilitate community and belonging for residential and commuter students D. Establish opportunities to foster thriving student experiences to sustain the university's mission E. Engage an alumni community that supports students, one another, and the university as part of the "Stay Known" initiative
2	Adapt Academic Curriculum and Pedagogy to a New Learning Environment * * while continuing to deliver on its primary value	Mary Peterson	A. Assess and reward excellence in teaching to align with the mission of the university B. Leverage the strengths of our online platform to optimize learning outcomes C. Expand student-centered programs that facilitate student-faculty mentoring and discipleship D. Experiment and develop new systems to make a George Fox education more affordable
3	Boldly Expand our Mission and Reach	Arminda Lathrop, Lindsay Knox & Mary Peterson	 A. Promote a culture that celebrates Christian generosity, philanthropy, and community in our region B. Generate thought leadership for the Christian community in an age of secularization C. Publicly assert our faithful commitment to the Gospel of Jesus Christ through exemplary expression D. Foster relationships that contribute to the critical growth of the university endowment E. Establish George Fox at the center of the economic and spiritual well-being of the communities of Yamhill County
4	Develop New Markets and Partnerships	Lindsay Knox, Vicki Piersall, Mary Peterson & Arminda Lathrop	A. Invest in the brand and build enrollment B. Identify new market-driven (primarily high-barrier) programs, including ongoing development in graduate health sciences C. Continue to build the institution's reserve and financial base D. Establish partnerships to help advance the institution's highest priorities (to build public trust in the work of George Fox University)
5	Harness Al and Digital Systems to Achieve the Vision	Mary Peterson, Brad Lau, Nichole Drew & Lindsay Knox	A. Engage in the creation and evaluation of Al-infused curriculum products B. Effectively deploy and apply Al to raise the capacity of university staff C. Promote George Fox as the leading faith-based institution leveraging Al D. Develop George Fox Digital as the primary provider of Christian educational certificates and academic programs in the Northwest
6	Cultivate Thriving Employees	Nichole Drew, Brad Lau & Vicki Piersall	A. Empower mission-aligned hiring practices B. Build toward a seamless transition of leadership C. Equip community members to practice a culture of inclusive excellence

D. Align faculty and staff reward structures that expand the mission and vision of the institution